

Option	Configuration	Description of Assessment	Shortlist
1	<p>The Base Case Minimum change in hospital configuration across two sites but incorporates known changes that will occur in next 5 years (e.g. demographic, tariff impacts, initiatives unrelated to hospital reconfig).</p>	<p>The base case must be included in the strategy to understand the impact of the reconfiguration options.</p>	YES
2	<p>All current Hospital Services provided at CRH All existing hospital services provided at CRH i.e. a single hospital site proposal. Dispose of HRI and Acre Mill sites.</p>	<p>Not in line with Clinical Model No guarantee that capacity will be sufficient to service the local community Requires extensive reconfiguration and capital investment.</p>	NO - Discount
2a	<p>All Hospital Services provided at CRH enabled by a retracted range of services provided by CHFT The trust reduces market share to ensure all services can be delivered from CRH site only i.e. single hospital site proposal. Dispose of HRI and Acre Mill site</p>	<p>Not in line with Clinical Model No guarantee that capacity will be sufficient to service the local community Requires extensive reconfiguration and capital investment.</p>	NO - Discount
3a	<p>All Hospital Services at HRI – Use Break Clause for PFI All hospital services provided at HRI i.e. a single hospital site proposal. Exit CRH site through use of PFI break clause.</p>	<p>Not in line with Clinical Model No guarantee that capacity will be sufficient to service the local community Requires extensive reconfiguration and capital investment. PFI break clause expected to be £200m and not available for 30 years.</p>	NO - Discount
3b	<p>All Hospital Services at HRI –Trust sublets / finds alternate use of CRH All hospital services provided at HRI i.e. a single hospital site proposal. Alternate use of CRH secured.</p>	<p>Not in line with Clinical Model No guarantee that capacity will be sufficient to service the local community Requires extensive reconfiguration and capital investment. Likelihood of securing alternate use that would cover PFI cost is low</p>	NO - Discount
4(a)	<p>Emergency and Acute Care Centre and high risk planned care delivered at CRH. CRH provides all acute and emergency care and clinically high risk planned care. Elective services are provided at HRI site on main site (dispose of Acre Mill).</p>	<p>In line with Clinical Model Safer / higher quality services, 24hr consultant led care Undisturbed planned care More resilient workforce model Capital receipt from sale of Acre Mill</p>	YES

Option	Configuration	Description of Assessment	Shortlist
4(b)	<p>Emergency and Acute Care Centre and high risk planned care delivered at CRH. CRH provides all acute and emergency care and clinically high risk planned care. Elective services are provided at HRI site on Acre Mill site (dispose of main site).</p>	<p>In line with Clinical Model Safer / higher quality services 24hr consultant led care Undisturbed planned care More resilient workforce model Capital receipt from sale of HRI</p>	YES
5(a)	<p>Emergency and Acute Care Centre and high risk planned care delivered at HRI. HRI provides all acute and emergency care and clinically high risk planned care. Elective services are provided at CRH site.</p>	<p>In line with Clinical Model Safer / higher quality services 24hr consultant led care Undisturbed planned care More resilient workforce model</p>	YES
5(b)	<p>Emergency and Acute Care Centre and high risk planned care delivered at HRI. HRI provides all acute and emergency care and clinically high risk planned care. Elective services are provided at CRH site and alternate use of some of CRH estate is explored to optimise PFI utilisation.</p>	<p>In line with Clinical Model Safer / higher quality services 24hr consultant led care Undisturbed planned care More resilient workforce model</p>	YES
6	<p>New build Exit both CRH and HRI sites and build new hospital delivering all services on alternate site.</p>	<p>In line with Clinical Model Safer / higher quality services 24hr consultant led care Undisturbed planned care More resilient workforce model Requires extensive capital investment. Funding highly unlikely to be provided PFI break clause expected to be £200m & not available for 30 years Likelihood of securing alternate use that would cover PFI cost is low.</p>	NO - Discount
7	<p>Growth of activity and income on both sites to improve financial & clinical viability negating need for reconfiguration Maximise income from both sites via increased market share to enable improved income and viability.</p>	<p>Not in line with Clinical model Unlikely to be able to secure sufficient market share / growth to enable improvement in financial and clinical viability.</p>	NO - Discount